

10th WAWI PARTNERS HQ MEETING

February 27-28, 2008

Hosted by USAID Palomar Hotel Arlington, Virginia

SUMMARY DOCUMENT

Facilitated by Sherwood Shankland Shankland & Associates

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INTRODUCTION AND OBJECTIVES

INTRODUCTION:

On February 27-28, 2008, 27 representatives of the thirteen WAWI Partnership organizations met at the Palomar Hotel in Arlington, Virginia, for the 10th WAWI Partners HQ Meeting. Four consultants made presentations to the group. This global gathering was hosted by USAID / ARD and facilitated by Sherwood Shankland.

This document summarizes the discussions and points of consensus reached by the participants during the two day meeting. A joint communiqué of the results will also be written to provide each participant with common language to use in their communications with the many other WAWI stakeholders around the world.

<u>Follow up action items</u> for the next six months are also specified in this document, which are the responsibility of the participants to complete. The WAWI Secretariat, headed by *Jean-Baptiste Kamate* will coordinate these follow-up action item, with the full support and participation of WAWI Partner representatives and their organizations.

MEETING OBJECTIVES: Designing WAWI Phase II

- A) WAWI Phase II Planning: To Establish common ground and a Phase II Planning process.
- B) WAWI Governance: To strengthen the structure and management of the Partnership.

10th WAWI PARTNERS HQ MEETING - AGENDA

Wednesday, 27 February 2008

8:00 am	Welcome from Host	Sharon Murray, USAID			
8:10 am	Opening (Introductions, Agenda, Logistics)	Facilitator			
8:30 am	Secretariat Report	Jean-Baptiste Kamate			
9:00 am	5 Minute "Partner Round-Robin" Quick Updates, Highlights and Major News	Facilitator			
10:15 am	BREAK				
10:30 am	WAWI Phase II Planning	Facilitator			
10:35 am	Report from WAWI Consultant / Discussion	Nancy Allen			
11:15 am	Partner Presentations	USAID - Sharon Murray The Hilton Foundation – Ed Cain WCC – Jeffrey Sloan World Vision – Braimah Apambire			
12:30 pm	LUNCH				
1:30 pm	 Defining the Process for WAWI Phase II Strategic/Programmatic Planning 	Facilitator			
3:00 pm	BREAK				
3:30 pm	Partnership Governance Presentations – Experience from Other Initiatives	Facilitator			
3:35 pm	Consultants' Presentations GWC Experiences in Partnership	Tanvi Nagpal, Global Water Challenge			
4:00 pm	on Lessons Learned and Best Practices in Partnership Governance	Steve Rochlin, AccountAbility Ken Caplan, Building Partnerships for Sustainability/Water and Sanitation			
5:30 pm	Wrap-up Day 1	Facilitator			
6:30pm USAID-hosted dinner in the Palomar Hotel for all WAWI partners					

Thursday, 28 February 2008

8:10 am	Where You Stand: Focus, Boundaries and ??	Facilitator
10:00 am	BREAK	
10:15 am		
11:30am	Envisioning the new WAWI	
12:45pm	LUNCH	
1:15 pm	WAWI Phase 2 Planning Process and Team	Facilitator
3:00 pm	Formal Closing	Jean-Baptiste Kamate

Session Notes: 10th WAWI PARTNERS HQ MEETING

Wednesday, 27 February 2008 – Morning Session

Secretariat Report: Jean-Baptiste Kamate (see power point presentation)

Discussion:

- Sept 30/October 1 is the final shift from WAWI I to WAWI II (final evaluation due at this time)
- Q: Do you accept mid-term evaluation as the final evaluation? A: This should be
 discussed further, but the Mid-point Evaluation should provide a major portion of the
 final evaluation as should the findings of Hilton Foundation Nancy Allen who has done
 a desk evaluation of WAWI that will be presented at this meeting (Nancy Allen, Ed
 Cain)
 - Need to have transparency in Secretariat's Role: At present there are 2 "parallel" Coordinators Jean-Baptiste Kamate, the WAWI Secretary and Abdoul Diallo ARD (USAID Grant Coordinator) This is not a new issue, there is only one secretariat, but both men are playing coordination roles which causes internal conflict and in some cases external confusion to our stakeholders, notably government officials and National Steering Committee members in Ghana, Niger and Mali.
- "Locus of Leadership"....Q: Why are there two websites? A: There is now only one web site, they have been consolidated.

5 Minute "Partner Round-Robin" – Quick updates, news:

World Chlorine Council – have completed phase I commitment, are now trying to plan new phase II and synchronize these phases....2008 are continuing involvement in implementation of point of use water treatment within the WAWI countries....2008 is also 100^{th} anniversary for first use of chlorine in the USA so are highlighting that milestone and also pointing to great need around the world (hoping to tie in fundraising effort)

Desert Research Institute— at Chicago meeting in 2006 DRI expressed some issues with the grant (short time phase, etc) at the end of meeting everyone was on board but was more difficult working together later, the success of their projects rely strongly on those partners who have a strong in country presence (World Vision stepped up, ARD staff in Bamako provide support). Have a USAID grant to create a hydrological database for storing, archving, retrieving data/information). Workshop in Niger with key to success being in-country WAWI partner support.

In Phase II anticipating working with WaterAid, WV and USAID.

WaterAid – in Mali sanitation is a big issue, so for this year are putting forth a big initiative for (International Year of Sanitation). Equity and Inclusion is also a huge priority this year (adapting water points for disabled people) have 8 local partners working in Mali. In Ghana WV works toward local Millennium Dev Goals and hopes this session will help them in that planning process as well. M&E sector work. Planning for 2015 as well. West Africa – looking to work in new country programs, will plan scoping studies in Sierra Leone, Liberia and Niger.

Helen Keller International – expanding disease control (tropical diseases such as trachoma, etc.) to include more diseases that have direct water and sanitation factors.

Want to determine how they can leverage resources. George Bush has recently allocated funds for Neglected Tropical Diseases that include trachoma.

ITI – currently working with 17 country programs, are most known for the Pfizer treatments of Zithramax. RTT surgeries backlog, have been able to analyze funding for that project. ITI has been working with network for NTD control program. ITI is reviewing it's operating model to see how they can reach their goals by 2020, and may make some changes soon. Key challenge for Ghana is trachoma.

Several countries are trying to reach their Trachoma elimination goals by 2010.

Carter Center – are collecting data for communities WAWI is serving, see charts in Annex. They are concerned with how many pumps are reported as broken – in November 2007, for example, in the table for Ghana 90% of broken pumps had been fixed (World Vision and Church of Christ), additional boreholes were drilled. Carter Center is collecting data on a monthly basis.

Updates on water borne diseases: Believe that Ghana is almost there as far as eliminating Trachoma. Feels the NTD effort supported by USAIDcaused harm to trachoma control because of shifting locations away from highly infected areas. In Ghana Guinea Worm is not showing a significant reduction...may take 5 years or longer.

World Vision - will provide figures in a handout. In Ghana, World Vision has been lagging, are now at 50% of their target. WV has been been working with Carter and UNICEF on guinea worm eradication. There are 45 schools and health centers that WV wants to bring water harvesting to those groups. Mali is doing well in radio broadcasting for health promotion. World Vision and Hilton Foundation provide funding for the secretariat. Government relations in Niger have improved, with Jean-Baptiste's help. WV is building a regional water quality center in Ghana for all partners to benefit.

USAID – During the last year of funding USAID has implemented projects through several partners including WaterAid, UNICEF, Winrock, DRI, and Rural Water Supply Network/Enterprise works. USAID has been supporting DRI for the database on lessons learned; Winrock for small scale drip irrigation; collaborating with Coca Cola for trials of wastewater reuse, WAWI water assessments, knowledge management and lessons learned, continuing support in strategic planning. Under WAWI's fourth goal USAID is providing cross-cutting support for hygiene behavior change, gender, advocacy, assessments, and support to the three NSCs.

Lions Club – Are doing an investigation of programs of why WAWI is doing well in some countries and not others (Mali for instance is much stronger than Niger or Ghana). Intend to stay a member of this alliance and keep networks with Hilton Foundation and USAID, with a focus on Niger and Ghana. Local Lions leadership is being strengthened through increased bilingual training workshops.

Winrock – Objective in partnership is income generation and helping small holders to manage their funds more effectively. They have supported building the supply chain as well to help get technology to small holders. Working in all 3 countries for WAWI with small business to produce treadle pumps. Great results with the treadle pump introduction there. Also were training manufacturers to build a manual water pump and were testing in the field. In Mali, drip kits have been of most interest there. In Niger, closed out last fall but potential was exciting so are hoping can continue. In Ghana, closed out in June, had pilot sites so people were still getting used to the treadle pump, but see potential to continue future work. Dry season gardening was seen as an observed change.

Cornell – Priorities include looking at sustainable water management with Winrock and World Vision. Cornell is also trying to link universities so they get experience in the field (such as dry season veg. production,). In Ghana have been working with University research studies.

UNICEF - Clarissa Brocklehurst is the new Chief of Water and Sanitation at UNICEF, she will provide one pager of updates. Balancing wells and pump installation with training using a market based approach. Are working with schools and health center to promote hygiene and hand washing. Work in Ghana is going well, but work in Mali has been delayed. UNICEF is trying to be more strategic than just being a water service provider, such as supporting studies that address the challenge of keeping hand pumps working. Want to address sustainability, value chain improvement, etc. UNICEF is also a sector monitor and is trying to expand this role.

Themes from the Partner Round-Robin Reports:

- Many Local Links among partners
- Sanitation support and benefit in most locations
- Disease Reduction Trachoma, Guinea worm, link to pumps
- Behavior Changes are evident latrines, hand washing, face washing, dry season farming

Additional discussion topics to pursue:

- What other villages should we be in that don't have water in the face of vast needs?
- We need to talk about diarrhea and how this issue links to all aspects of our projects.
- Geography what about addressing locations outside of the partners working areas?

WAWI Phase II Planning - Context Statements:

Report from WAWI Consultant – Nancy Allen (see Nancy's powerpoint and a handout called "Proposed Planning Calendar")

Hilton Foundation – Ed Cain: Nancy's assessment was a desk study. Since 2002 significant progress in the field is clear, we are gratified by the individual work of the various WAWI partners but have some question of the added value the partnership gave to that work. The Hilton Foundation retreat in May will discuss the foundation's future directions, but we do not expect to see any major change in the water program. We want to set a new enabling environment in the WAWI Phase II proposal process with a more participatory approach from the other partners. Summary: large implementing partnerships have difficulties. We are a small foundation in terms of staffing but not in resources. We have 23 grants via WAWI which proved to be too many to effectively monitor... Up to 50M dollars could be devoted to WAWI II. We would like to see the implementing partners drive the grant process. We place a high priority on partnership and leveraging matching funds. We are committed to going to the board to ask that the 50/50 match of funds should not be imposed rigidly on all WAWI partners, as some are not able to leverage those funds. Based on Nancy Allen's evaluation, it would appear that Partners' strengths are clustered in three areas: Water access for integrated water resource management, water access for targerted health outcomesland building sustainable local, regional and national capacities to manage water. Questions for Phase II: Should Burkina Faso be part of WAWI phase II? Other issues to address in the second phase include pari-urban needs, bringing in private sector partners, and capacity building

of NSC? How significant should future investment in Trachoma be? What other diseases should WAWI be addressing?

USAID presentation – Sharon Murray:

Funding: 8 M plus 3M this fiscal year = 11 M total Upcoming \$ will not be known until the Fall 2008

Strategic Priorities: USAID is a funder and implementer. Assistance has been to organize projects that have a comparative advantage, as well as groups that have skills in specific technical areas. We will stretch the FY2007 \$3M funds over 2 years hoping for new money in FY2008. Areas of focus include hygiene behavior change (hand washing, feces management and point of use), Sustainability (environmental, hydrologic information management), enabling environment, knowledge management, productive water use, gender and other crosscutting issues. Combined pressures outside USAID, inside USAID and within WAWI itself will determine focus of future grants. We will move further away from service delivery only towards supporting systemic change in the sector.

World Vision presentation – Braimah Apambire

Over the years WV has worked in water, with a 1:1.2 match of Hilton Foundation funds in grants with Hilton Foundation. Support of the Secretariat has been field driven. Feels that the money spent on the secretariat is not productive, and could be better used in the communities. Past problems are acknowledged. WV has been very critical of itself, and has had internal discussions to redefine its strategies. They are planning for a 5 year program beginning Oct 1, 2008 that involves a limited partnerships supported with Hilton Foundation funds. WV wants to work only with partners with the same goals as WV. WV does not want to see a WAWI governed under an HQ structure that has a top down approach over their field partners. Proposing to have a high level M&E program and improve relationships with government and other partners. Past success with USAID in West Africa has built WV's capacity in several countries. All collaborations have been effective, but some desired synergies have not been achieved.

<u>Clarifications:</u> WV would like to narrow their focus of the partners they will work with in WAWI. Collaboration within the water sector, WAWI and others including the private sector to 1) share info and 2) build capacity. Those specific partners will need to be discussed in the future. For actual implementation in the field, WV wants to work with partners who have the same goals. Senior leadership is concerned about having all 14 partners housed together within a new WAWI. Want to build capacity. PHASE I was a learning experience, we need to look closely at Nancy's assessment. WV is looking at how they can consolidate their grant making process. Want to empower the field and lessen the amount of work on the staff there. WV will not be part of a long planning process that leads to a large governance structure. They want to have a few partners with a possibly larger alliance.

Time to Reset - Discussion of World Vision's news:

Grateful to WV for being honest about what they want to do and how they see their future work with WAWI partner organizations.

From WV's point of view WAWI initiative can now be seen as a failure as far as the current partnership structure goes, so this will change how the future programming will be affected.

Items to think about or discuss:

- Timeline for short term and long term
- Matrix of links among organizations
- HQ as we've known it may be over

- A new form and new rules need to be defined
- Revisit / Refresh purpose and goals
- Involving other partners
- Facilitated process (come up with a proposal from the group as a starting point)
- Fewer # of grants by Hilton Foundation (10-12)
- Groups of grantees could simplify the process, e.g.
 - a) water mgt / integration
 - b) disease prevention
 - c) capacity building

Hilton's priorities fall in three main areas: water sector (integrated water resource mgt; sustainability; multiple financing) health sector and supporting local institutions/governments

Re-Visioning: The NEW WAWI:

- 1) Future visioning now starting with a clean slate.
- 2) Planning process to be determined with a schedule and a planning team
- 3) Stating the benefits of being in partnership
- 4) Next steps include short term grant making and longer term priorities
- 5) Later structure and governance to be determined to support the plan and priorities.

BRAINSTORMING: Where are we now? (results of group break out session):

CLEAN SLATE:

WAWI I is done. / WAWI is in transition / Defining Value of Future WAWI Partnership and Alliance / Examining value added

PROGRAM

Unclear on what "big picture" of water is and of WAWI / Identifying more effective programmatic interventions / Need to re-assess needs and obstacles in West Africa and how WAWI can help / New opportunities

STRUCTURE

Sequencing of governance vs programmatic priorities unclear / locus of control of WASH sector (WAWI) / Expand the partnership but form sub clusters / Underlying current – organizations must remain true to themselves and their missions while participating in the partnership

RESOURCES

What happens when the grants run out?

FUNCTIONS

Information sharing is vital regardless of future structure or outcome / Networking, Collaboration, Information Sharing/ Field - HQ exchange

4) Partnership Governance Presentations – from other initiatives:

A) <u>Experiences in Partnership</u> *GWC (Global Water Challenge) – Tanvi Nagpal* (See power point presentation)

Discussion:

- Viewing GWC in a diagram, they serves as a catalytic member...all connections are 2 way traffic.
- How to become a partner? the founding partners decided to bring on 4 new partners each year and no more, with scrutiny by GWC on who are the most appropriate partners to bring on.
- A board oversees GWC which is an independent NGO that brings on partners at its own discretion.
- B) The Accountability Moment: Investing in governance to enable global partnership performance. AccountAbility Steve Rochlin (see power point presentation)
- C) <u>Building Partnerships for Sustainability / Water and Sanitation</u> *Ken Caplan* (see power point presentation)

Discussion:

- Beginning discussions between new partnerships may be much longer than followup discussions, but it is important to analyze partnerships in the beginning to make sure it is right.
- WAWI has tried many different things to try to make the partnership work, but perhaps it is destined to go in a new direction.
- Is there a certain number of organizations that you feel is optimum? A: partnerships like WAWI are unnatural, but when doing this type of work (water) you can't not work with other groups, governments, local orgs, etc. Therefore, he doesn't think there is a critical size.
- Networking partnership vs Implementation partnership = there may be an optimum # for one model but that can't be inferred for other models.

X	XX	XX	X
, ,	~ ~	^	, ,
network	collaboration	partnership	joint venture

- The only way a partnership will work is if it is seen as an entrepreneurial venture in the beginning.
- Need to think objectives can be met by just using a contract. You have to decide
 what works best for you if the transaction costs are too high. The stakes for WAWI
 are very high, especially for developing governance systems and the people
 affected.

4) Needs in the Field, Organizational Focus and Boundaries - Where you stand:

Needs in West Africa in the water sector:

- Water quality treatment / Climate Change & Sustainability
- Siting water points according to endemicity and National Disease control plans
- Scale, Sustainability and behavior
- Sustainability, Viable markets, Product distribution, Education/Behavior change
- Sustainability (WRM, MGT), political will/governance, innovative appropriate technologies and approaches, equity and inclusion, peri-urban issues and small towns
- Sustainability and mobilization of political will
- Balance insiders and outsiders in decision making process
- Reduce child mortality, bring drilling costs down and make more cost effective, find
 alternatives to boreholes, make hand pumps more reliable, develop better ways to
 promote sanitation and adapt demand led sanitation, strengthen local private sector to
 respond, strengthen govt. capacity at all levels
- Maintenance, monitoring, capacity bldg, decrease paperwork, increase focus on water delivery to villages (disease priority)
- Water quality, increase capacity bldg., sanitation and hygiene promotion, increase information
- sharing and best practices
- Sustainability of our actions, increase mobilization of political will
- Information sharing, water quality, capacity building in WRM, sanitation & hygiene especially in northern Ghana
- How to get to scale, How to ensure sustainability, How to change behavior
- What about everybody else where water is not available? (small dams, rainwater harvesting – can this be part of the standards)

Themes:

- Sustainability (resources; human capacity training/continuing education;
- Maintenance; local ownership)
- Enabling environment: (political will; national capacity; private sector capacity)
- Behavior change: (water utilization; latrine adoption and use; hygiene; home
- Drinking water treatment; behavior change education; buy in at local levels)
- Villages vs town/peri-urban
- Prioritization of sites based on disease presence
- Focused projects Going to Scale
- Research Extension
- Water Quality: (microbial/chemical analysis; treatment; equipment)
 - Solve problems/Service Delivery Info Sharing

Partner's Primary Focus - Content and programs:

WV: Integrated water sanitation and hygiene

Winrock: Increased incomes through improved water mgt., build supply chain & local expertise for improved water access mgt., low cost technologies (irrigation, pumps, potable water pumps, boreholes)

Lions: Trachoma control activities (F,E)

UNICEF: Service provision in water supply, sanitation and hygiene promotion, child health, WASH in schools, government capacity building

Cornell: Capacity building

WCC: Improving Microbial quality of water (source treatment, household treatment, hygiene)

Water AID: Effectiveness of sector (strengthening local partners to deliver – LG, NGOs, CS, PS; Financing, governance, technical, mgt)

HKI... TA, disease control (trachoma, NTDs, nutrition, SAFE diarrhea), behavior change

ITI: Trachoma elimination (resource mobilization for field programs, SAFE, field implementation partnerships on behalf of country programs, networking, advocacy, info sharing, M&E surveillance and reaching UIGs)

USAID: integrated approaches (all 4 WAWI objectives), systemic change (sustainable, innovative, catalytic, incorporate local capacity), constraints (narrow earmarks, funding variable, not disease specific)

DRI: technical support (hydrology, database, well citing, water quality), training Carter: Trachoma (M&E, water in villages, SAFE), Water advocacy

The following table is a first effort to summarize Partner's Main Focus, but is not complete.

	Service Delivery	SD and ENV	Enabling Environment	Research	
Carter	Х				
Cornell				X	
DRI	Х			Х	
Lions	Х				
HKI		X			
ITI			X		
WaterAid	X		X		
Winrock	X			X	
WCC	X				
WV	X				
USAID	Х	Х	X		
UNICEF	X	X			

Discussion:

- Some groups have made slight shifts in their focus since they first joined WAWI
- Partnership, as far as types of services they provide, some from direct implementation to coordination roles, etc.
- This does not mean fragmenting or separation is occurring...but people are still free to work with whoever is appropriate for them?
- Some groups may work a little bit of all of these areas, but most groups are focused in one or two areas and this list reflects that.
- This exercise has been done already in the field, but if WAWI needs to be re-thought then this conversation may be worth discussing.
- In terms of the real role that WAWI has to play, perhaps we should be looking at the enabling environment closer.
- Planning process: service delivery / enabling environment / research
- Working together = Power
- Additional potential partners:
 - African Development Bank
 - WSP water & sanitation program
 - RWSN Rural Water Supply Nat.
 - West African Civil Society Network Program
 - IRC Programs in Health, Sanitation etc.
 - National Water Agencies
 - AMCOW African Ministries Council of Water

Partner's Boundaries - WAWI related:

WCC – not an implementing org.; collaboration, learning opportunities needed, limited resources

WaterAID - Macro/WRM, large scale agriculture, work outside of country plans

HKI – fund driven, boreholes (hard-ware), service delivery of water

ITI – implantation of F&E

DRI – no health, hygiene, M&E, no advocacy

USAID -

must meet Agency rules on alliance (GDA): e.g., must leverage private sector resources, and anything that could be done with a normal grant or contract is out; also must respect Congressional funding earmark restrictions, or geographic priorities linked to funding

WV – geography (will not work out of ADPs), 5-10% outside, limited partnership (WASH, micro-irrigation, sustainability), new WAWI (limited partnership/light network)

Winrock – improved water supply not including direct treatment of disease, no govt.

UNICEF (water & sanitation) – recognize limits to impact coverage, avoid supply-led approaches, stick to WASH, don't do pure research

LIONS – light WAWI structure with efficient networking

Carter – mostly no water delivery, mostly no direct implementation

Cornell – no drilling, help with component activities of various partners but not direct service delivery

Hilton – approaching next phase of grants with an open mind

Discussion:

WAWI related boundaries:

- Carter will not accept sub grants from other WAWI partners
- UNICEF not well set up to for giving funds to other partners; can't accept subgrants from other partners
- WaterAid: won't accept sub-grants
- Hilton: consolidated / donors see big picture
- Grants to like-minded partners
- ARD serves as a fiscal agent for USAID
- Not all partners could receive funds via sub-grants
- DRI no funding constraints

WAWI Impact

- Possible need in this WAWI phase Government involvement
- Direct resources to government ministries/institutes
- Information management link to existing initiatives

5) ENVISIONING THE NEW WAWI

Focus Question: What are the elements of an effective "New WAWI" 2008-2012?

Consider: Program/Activities; Structure; Functions; Resources

Needs themes:

- Sustainability
- Enabling Environment
- Water Quality
- Focused projects => Going to Scale
- Foci → Service delivery, Enabling environment, Research

Brainstorming Focus Question: What are the elements of an effective new WAWI 2008 – 2012? Program, Structure, Functions, Resources

STRATEGIC SERVICE DELIVERY	SCALING UP	PROGRAM PERFORMANCE	RESEARCH AGENDA	WHAT WAWI IS:	
Service delivery in geographic areas of need for disease control and economic activity	Unified, coordinated approach to government capacity building	Improved information sharing – focus on best practices, common reports	Common research agenda	WAWI is more than a network	
Targeted strategic service provision	Greater focus on sustainability of activities and structures	Models for effective behavior change	Identify research agenda	Partnership based on shared principles and values	
Unified strategy for service delivery (pump maintenance, hygiene & latrines)	Systemic change / service delivery	Knowledge management		Networking tool with advocacy and an implementation goal	
Focus on income generation as compliment to other activities	Private sector approaches under right conditions	Information flow (villages to HQ)		Synergy tool practicing complimentarily	
Information flow (within partnership)	Catalyst for collaboration	M&E	OTHER:	WAWI works at multiple scales (implementation,	
Water for Life – Water for Livelihoods	Mobilization of resources for financial sustainability		Alliances for Advocacy	advocacy, networking, (limited geography broadest)	

Present WAWI Structures and key activities:

HQ Partners' Meetings

Secretariat

(managing field relationships)

Regional Stakeholder Meetings

NSC NSC NSC Ghana Mali Niger

Hosting of reps of partners, visitors & briefing Government officials Technical Assistance, Monitoring and Evaluation

MAJOR POINTS OF AGREEMENT 10th WAWI HQ Meeting

- 1. WAWI is transition, moving to a new chapter Phase II
- 2. Current WAWI projects and grants will continue as scheduled. ARD will continue to implement grants management program for USAID.
- 3. Full empowerment of the WAWI secretariat through the transition period March to September 2008, by all partner organizations to complete the following tasks:
 - To complete the Phase I final evaluation based primarily on existing docs and reports.
 - To coordinate transition planning process with three National Steering Committees, including liaison with government officials and other stakeholders.
 - To utilize continued WV funding for the Secretariat through September 30, 2008.
- 4. The Planning Process for WAWI Phase II should include:
 - Establishment of a Transition Planning Team to address these issues, mindful of the service delivery, research and strategic components of a proposed WAWI program
 - Re-stated WAWI mission
 - Participation of Regional and National stakeholders
 - · Agreed upon structure among partner organizations
 - Clarification of strategic focus areas
 - Definition of membership and types of participation
 - Use of external consultancy and facilitation services as needed
 - Wrap up of WAWI I (by the secretariat)
- 5. The Transition Planning Team will guide the planning for Phase II. Its members are:
 - Clarissa Brocklehurst UNICEF
 - Samantha French WaterAid
 - Braimah Apambire World Vision
 - Ed Perry Winrock
 - Jean-Baptiste Kamate WAWI Secretariat
- 6. Completion of the Summary Document of the 10th WAWI HQ Meeting
- Draft summary document and joint communiqué Sherwood / Hammond by 1 March
- Document review and feedback from all partners by 7 March
- Final edits and distribution by 10 March
- 7. A joint communiqué will be issued summarizing outcomes of this 10th WAWI HQ meeting.

WAWI Phase II – Transition Planning and FundingTimeline									
March	April	Мау	June	July	August	September	October	November	December
New Grant Preparation Draft funding proposals (TOR and context)	Regional Meeting in Niger Postponed (to be rescheduled in conjunction with WAWI II Planning Process)	Hilton Retreat to consider draft funding proposals			Hilton Board Meeting Begin Grant Approvals Final Evaluation of Phase I – drawn from existing documents	Some Phase I grant reports due	Approved Phase II grants begin (17 grants expiring)? New Fiscal Year, new USAID funds possible	Hilton Board Meeting Additional funding proposals considered	
Planning Process Designed and Started Review Nancy Allen's Findings	input in Input from organizatio		→	Draft Phase II plan circulated for comment		Phase II Plan Approved by Partner Organizations	begin		-

Index of Reference Documents and Presentations

(Please note, all of the following documents are attached in a zipfile and not reproduced in full here so as not to generate a single large file. Thank you for your understanding)

- 1. Jean-Baptiste Kamate, Secretariat Report (Powerpoint Presentation)
- 2. Partner updates handouts (ITI, Wateraid, USAID)
- 3. Nancy Allen, WAWI Consultant (Powerpoint Presentation)
- 4. Tanvi Nagpal, Experiences in Partnership GWC (Global Water Challenge) (Powerpoint Presentation)
- 5. The Accountability Moment: Investing in governance to enable global partnership performance.

AccountAbility – Steve Rochlin (Powerpoint Presentation)

Building Partnerships for Sustainability / Water and Sanitation – Ken Caplan (Powerpoint Presentation)

6. WaterAid Monitoring and Evaluation Report